

The Virginia Energy Efficiency Council (VAEEC) is seeking a professional facilitator to guide the development of our next three-year strategic plan. In addition to having experience with strategic planning and facilitation services, the ideal facilitator will have some knowledge of the energy efficiency industry.

We are looking for a facilitator who brings new, innovative approaches to facilitation to help our board and staff coalesce around bold ideas.

#### About the VAEEC

We are a 501(c)3 nonprofit, based in Richmond, VA, that works with our diverse group of members to advance energy efficiency policies and programs across Virginia.

You can learn more about our work on <u>our website</u> and review our current and former strategic plans <u>here</u>.

### Scope:

The selected facilitator will be responsible for collaborating with VAEEC staff to design a framework for receiving member feedback, which will be the foundation for the three-year plan. VAEEC staff will be responsible for gathering feedback from committees. The facilitator will guide discussions with VAEEC leadership and staff to distill the gathered information and develop a detailed agenda for the Strategic Planning Retreat. At the retreat, the facilitator will facilitate conversations among VAEEC board and staff members to deliver a dynamic experience that results in a clear strategic planning direction for the VAEEC. Afterward, the facilitator will debrief with VAEEC staff and provide a detailed report from the retreat as well as resources needed for implementation.

## Timeline:

Late Jan./ early Feb.- VAEEC will choose a facilitator

Feb./March- Kick-off planning meeting with VAEEC staff (virtual or in-person)

March/April- Additional meetings with staff as needed (virtual)

April/May- VAEEC staff host committee ideation sessions

Late May- call with VAEEC staff and executive committee to review feedback from VAEEC committees (virtual)

Mid- to Late-June: two-day strategic planning session (in-person)

July or August- Debrief with VAEEC staff and first draft delivery

September- Final draft and delivery of resources for plan implementation

# **Proposal Requirements**

All inquiries and questions regarding this RFP must be submitted by e-mail to <a href="mailto:info@vaeec.org">info@vaeec.org</a> with the subject, "RFP Questions" no later than **Friday, January 10th**. All questions and answers will be posted on our website no later than <a href="Wednesday">Wednesday</a>. <a href="Mailto:January 15th">January 15th</a>.

To apply, please submit a proposal via email to <u>info@vaeec.org</u> no later than **Monday**, **January 20th**. All proposals should include the mission and history of your company, biographies of the facilitators who will work with us, your philosophy on facilitation services, your level of familiarization with energy efficiency or clean energy, a budget, and a list of former clients. Proposals should be limited to five pages.

Your "philosophy" on facilitation services should include your techniques for engaging individuals in a group, the activities you typically plan for the groups you work with, and how you set your clients up for success once the final document has been delivered.

# **Facilitator Questions and Answers:**

- Q. I see that you are seeking a 3-year plan. Has this timing worked well for you in the past?
  - **A.** Yes. This will be our third iteration of this process
- Q. Do you anticipate having goals that will take 3 years to accomplish, or not sure yet?
  - **A.** Yes. We typically break the goals into strategies and tactics that spread over multiple years.

- Q. Will the main goal of the two-day in-person session with the board be just strategic planning, or will there be other objectives?
  - Α.
  - Will need to fit in a 1-hour board meeting
  - We plan to include half-day training on DEIA from another vendor
- Q. How many board members are new to the board since the last strategic planning process?
  - A. Six
- Q. We specialize in strategic planning and facilitation across industries. However we do not have past performance in the energy field, should we still apply?
  - **A.** Yes. Industry experience is preferred by not required.
- Q. Are you looking for the consultant to write the strategic plan following the retreat or to summarize the outputs from the retreat in a plan framework?
  - **A.** We would like the facilitator to help summarize the outputs and provide a framework for us to use. VAEEC staff will write the final plan.
- Q. Can you provide an estimate of the number of individuals you are hoping to get feedback from as a part of the foundational element?
  - **A.** We plan to gather feedback from our five committees during their quarterly meetings prior to the retreat.
- Q. Is there a budget range for the project?
  - **A.** We have a maximum budget of \$8,000.00.