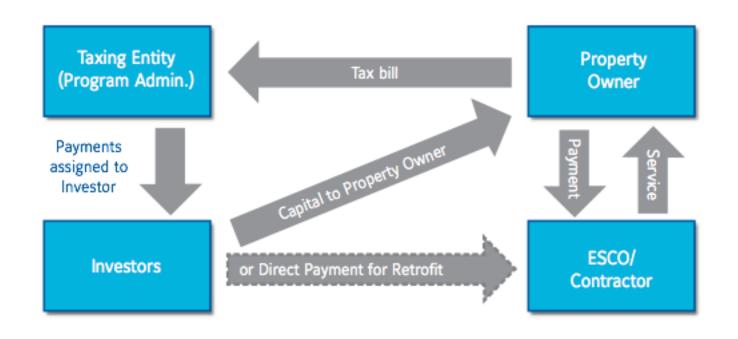
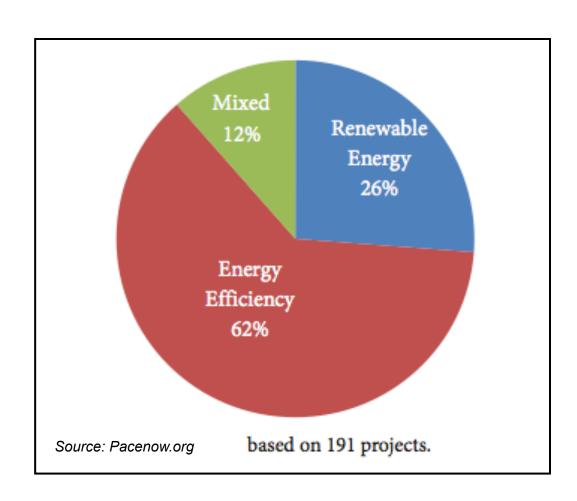


How PACE works



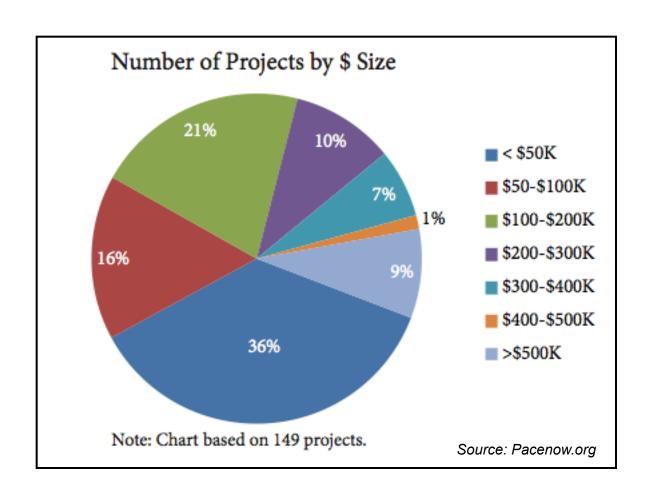


Project Mix



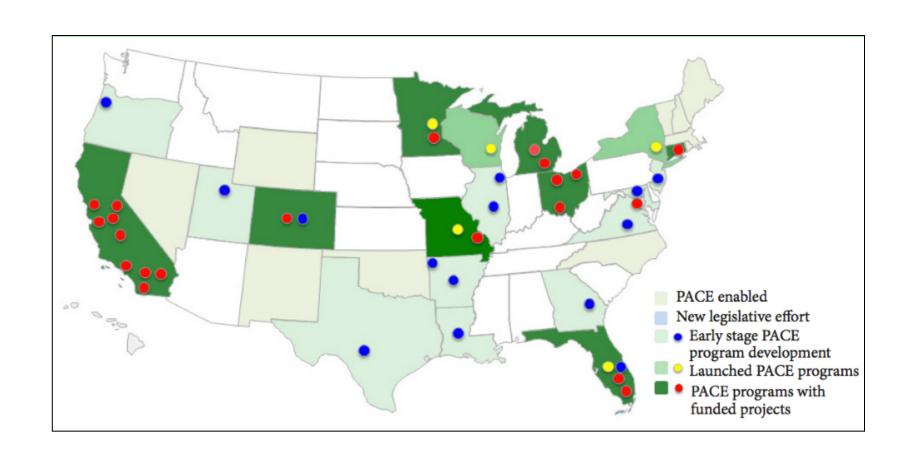


Project Size



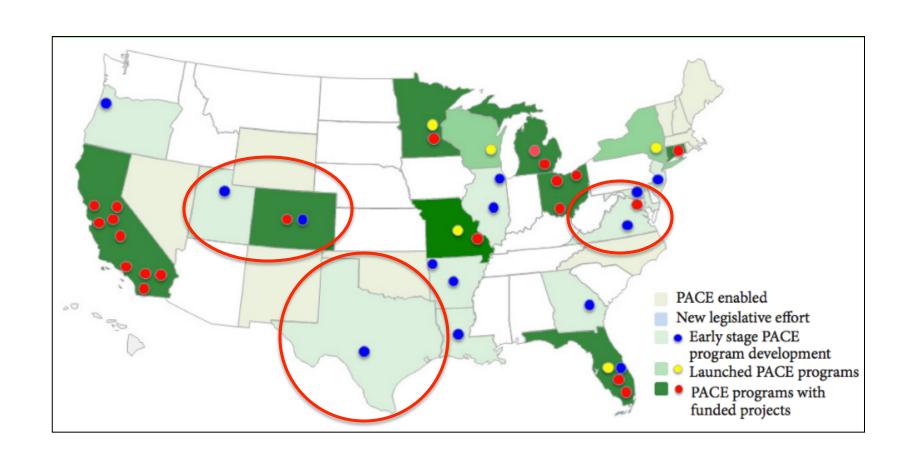


Where is PACE?





New Kids on the block





PACE variation

Current state of affairs...

- Government funded Connecticut
 - Significant origination due to dedicated financing source (Green Bank) and significant infrastructure to train, originate, underwrite, obtain lender consent, measure and verify project
- Opt-in/open market model with program admin function
 - EcoCity Partners (Florida), Renewable Funding (California), Lean in Green Michigan
- Exclusive Ygrene (few cities), Renovate America (residential-CA)
- Hybrid Funding exclusive (SELF/Inland and Counterpointe/ Leidos), originator/funder in multiple jurisdictions (Figtree)

Trend Multiple full-service PACE providers working within a jurisdiction without government funding



Growing Marketplace































Counterpointe Energy Solutions





Case Study: Medical Office

- < 50,000 SF low rise medical office
- Los Angeles County
- Built early 1980s
- Needed upgrades to HVAC & controllers

- \$270,000 budget
- Rate under 7%, 20 year term, full amortizing, non recourse
- PACE LTV: <5% of assessed value
- Total Debt: <75% of assessed value





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Case Study: Opportunity

- Hilton hotel in Universal City, CA
- Built 1983
- ~500,000 SF, 500 rooms, 32,000 SF meeting space on 23 floors
- 10 years of deferred maintenance
- Needed upgrades—HVAC, lights, water pumps, VFDs, elevators, etc.
- \$12MM total scope desired

Source: Pacenow.org







Source: Pacenow.org

Case Study: Pace Solution

- Availability of PACE to pay for energy/water related upgrades (\$7MM) allowed owners to use remaining Cap Ex for other renovation projects
- Long term, full-amortizing loan 20 years @
 7% fixed rate
- Results:
 - 50% reduction energy usage
 - Est. energy & water savings \$800,000/ year
 - Est. O&M savings: \$200,000/year
 - Est. NOI increase in Year 1 \$335,000
 - ROI 78%

PACE solution

Barriers to EE Upgrades

- Small lender pool
- Need for upfront capital
- Transfer issue
- Split incentive
- Performance Skepticism
- ROI can be too low
- Limited long term financing
- Cost of capital/capital constraints

PACE solution

- No upfront capital
- Transfers with property sale
- Long term financing (20 years)



- Non recourse financing
- Off-balance sheet
- Potential tenant pass-thrus
- Solves potential contract transfer issues
- Total savings > total payments

